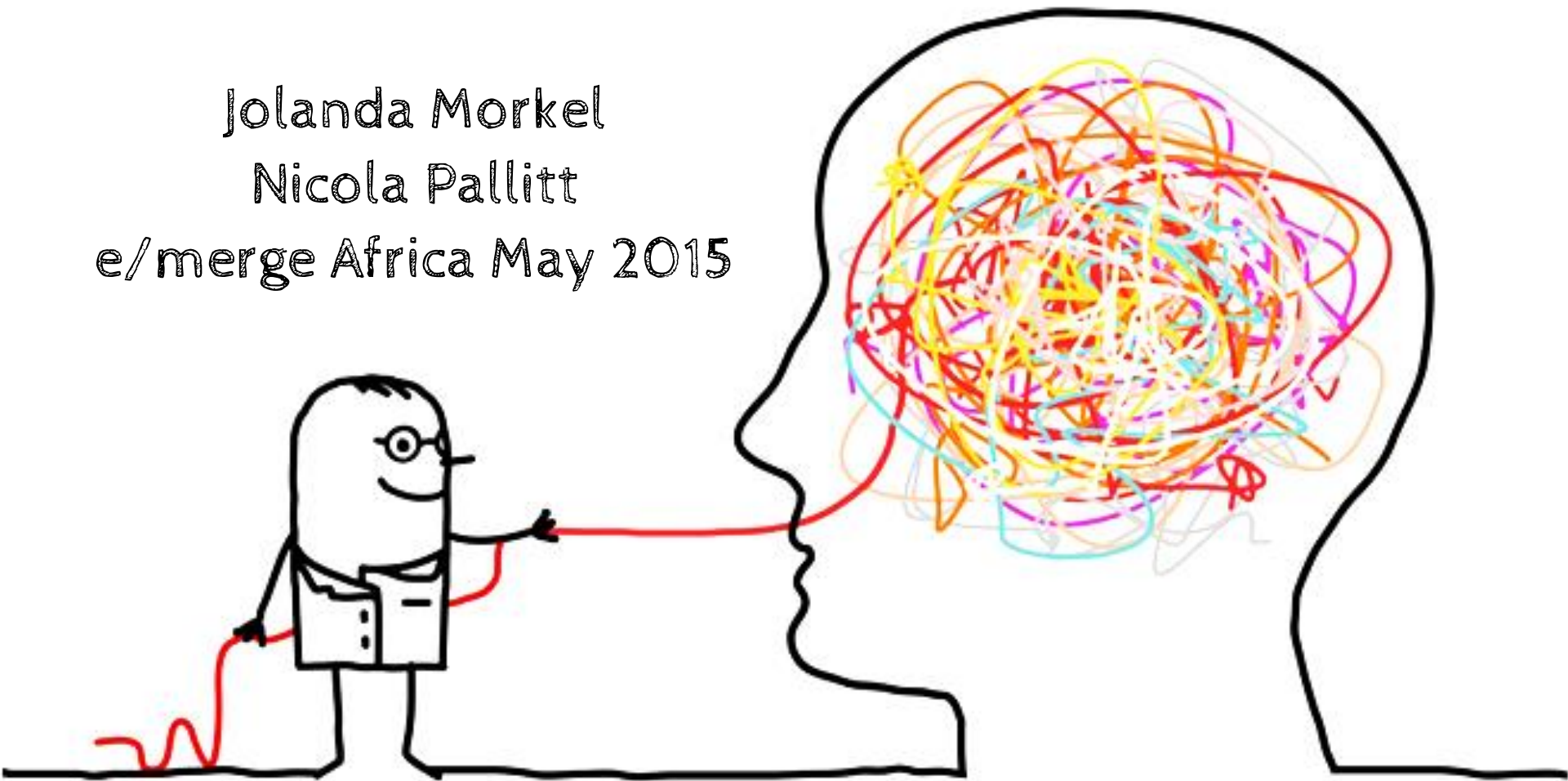


Learning Design Workshop #1

Jolanda Morkel

Nicola Pallitt

e/merge Africa May 2015



Introductions

Introduce yourself in the chat:

- Who are you?
- Where are you from?



Jolanda Morkel
is a qualified Architect and Senior Lecturer at at Cape Peninsula University of Technology (CPUT)



Dr. Nicola Pallitt
is a lecturer based at the Centre of Innovation in Learning and Teaching (CILT) at the University of Cape Town (UCT)

Overview of the workshop series

4 May:
**Start of series in
the e/merge
Africa Forum**

Workshop 1: 5 May

Design thinking approach to
learning design
Design process & wicked problems
Activity 1: Problem-finding

19 May:
**Closing in the
e/merge Africa
Forum**

Workshop 3: 15 May

Guiding principles
Discussion: Precedent analysis

Workshop 2: 12 May

Concepts as analogies
Activity 2: Conceptualise / Ideate



Workshop objectives

- Why we need learning design
- How design thinking approach to learning design differs from other approaches
- Introduction to a learning design process with emphasis on the early stages

How to ruin a course

In the chat...

1. List some of the ways one can ruin a course
i.e. how to ensure your module/short course will fail!
2. Review: What are the key themes?

Feedback from workshop survey: meanings of learning design

- **Process** for thinking about online learning
- **Unpacking a course** for effective learning
- Planning teaching-learning **processes**

- Curriculum design, alignment, using appropriate technologies for **student engagement**
- Creating **engaging & meaningful** learning modules using current technologies

- Templates for creating effective learning **activities**

Grainne Conole

7Cs

- How to ruin a course
- Steps / components ✓
- MORE iteration + messy VS linear
- CONCEPT

WOULD I

Open University Learning Design Initiative

NEED FOR DESIGN THINKING PARADIGM

Carpe Diem

Leicester Uni

- collaborative, practical activities ✓
- 'blueprint' - 'broad principles' X
- mechanistic
- completing activities in linear sequence

guiding principles to test alternatives

criteria for evaluation (testing) not explicit

ADDIE

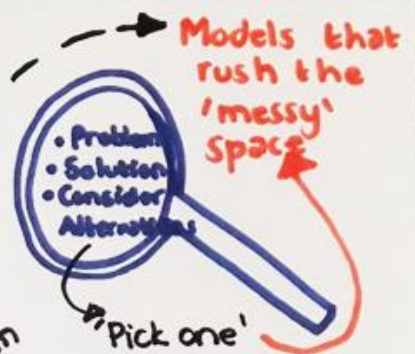


Design

Attitude

drive for solutionism

Iterative process



Pick one' VS Innovation

Meta-process Design thinking

What WE draw on...

models / methods

Theory

Diana Laurillard & Terry Anderson etc.

consider gaps (what's missing?) & emphasis

critique of directional / linear models Things VS People, Tools VS learning EXPERIENCE

Nigel Cross

Gilly Salmon



design process as negotiation between problem & solution through analysis, synthesis & eval. Bryan Lawson

'How designers think' Focus on design & design process ✓

Note:
All NB workshop info here:
<http://emergeafrica.net/live/events/learning-design-seminar>

A6 STORYBOARD
align learning outcomes with assessment events, topics (content) & e-tivities
12 May

A5 ACTIVITY PROFILE
Assimilative
Information handling
communication
productive
experiential
Adaptive
Assessment

EVALUATION RUBRIC A7
consolidate
14 May

LEARNING DESIGN WORKSHOP
emerge Africa Apr/May 2014
15 May LIVE MEETING

A1 OVERVIEW DISCUSSION
"how to ruin a course"
TCS of learning design
22 Apr

Start here!

Examine Conole

conceptualise

forming groups

? why who, what

- Key principles
- Nature of learners
- main topics

vision

25 Apr

important first stage!

A4 Combine COURSE MAP
2 May

Guidance & support
Content & activities
Reflect & demonstrate
Communicate & collaborate

balance of activity types

check vision

refer to course features activity

A3 RESOURCE AUDIT
create!

- use as is
- re purpose
- create from scratch

28 Apr

A2 CONSIDER COURSE FEATURES
25 Apr

"look and feel"

Think about...

- *Guidance & support
- *Content & activities
- *Reflection & demonstration
- *communication & collaboration

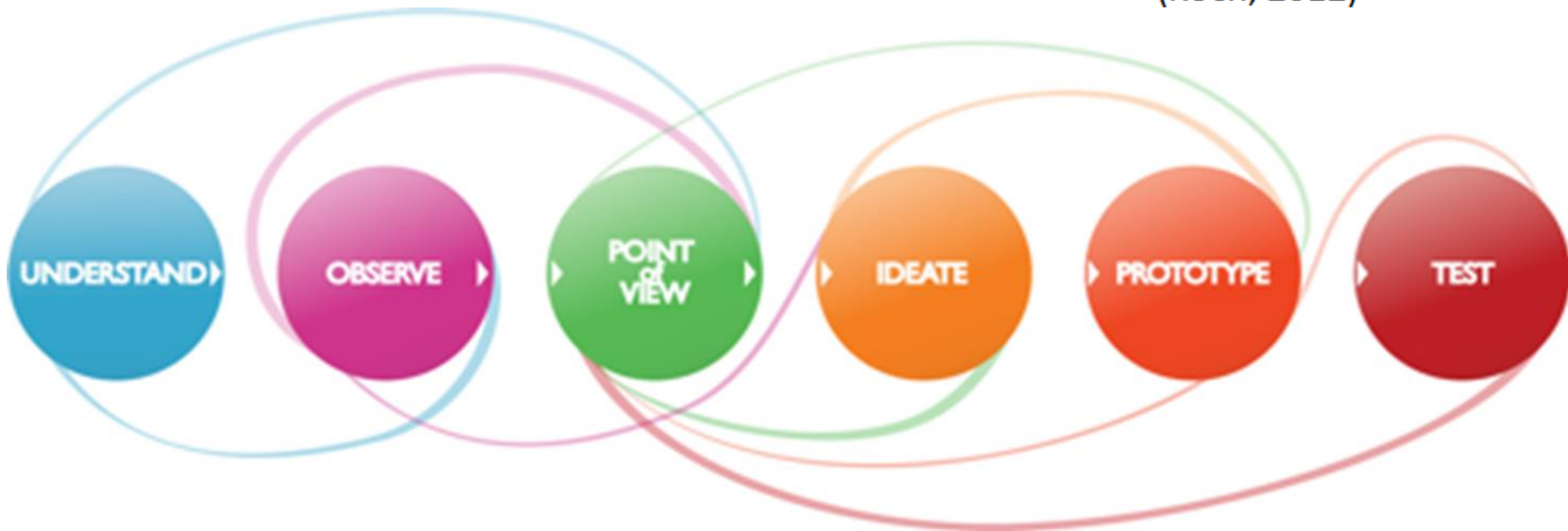
Use course feature cards

yes	maybe	no
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
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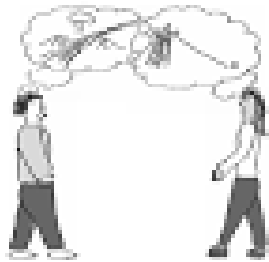
Design process



(Koch, 2012)



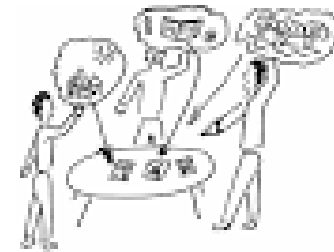
Design process



Imagine

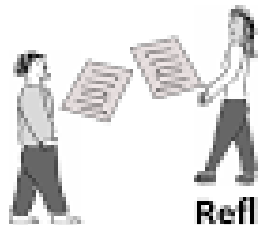
Define an educational challenge that you would like to address.

Investigate
Analyse the context, refine the challenge, identify a suitable pedagogical approach



Inspire

Review examples of past innovations and apply the insights from those to your project.



Reflect

Produce an account of your design process, the learning experiences you derived from it, and their outcomes.



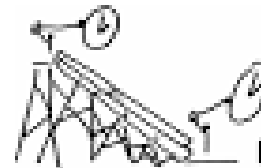
Evaluate

Assess the extent to which your design meets its objectives, identify areas for improvement



Ideate

Conceptualise a solution



Prototype

A rapid crude implementation to test your ideas



A design thinking approach to learning design

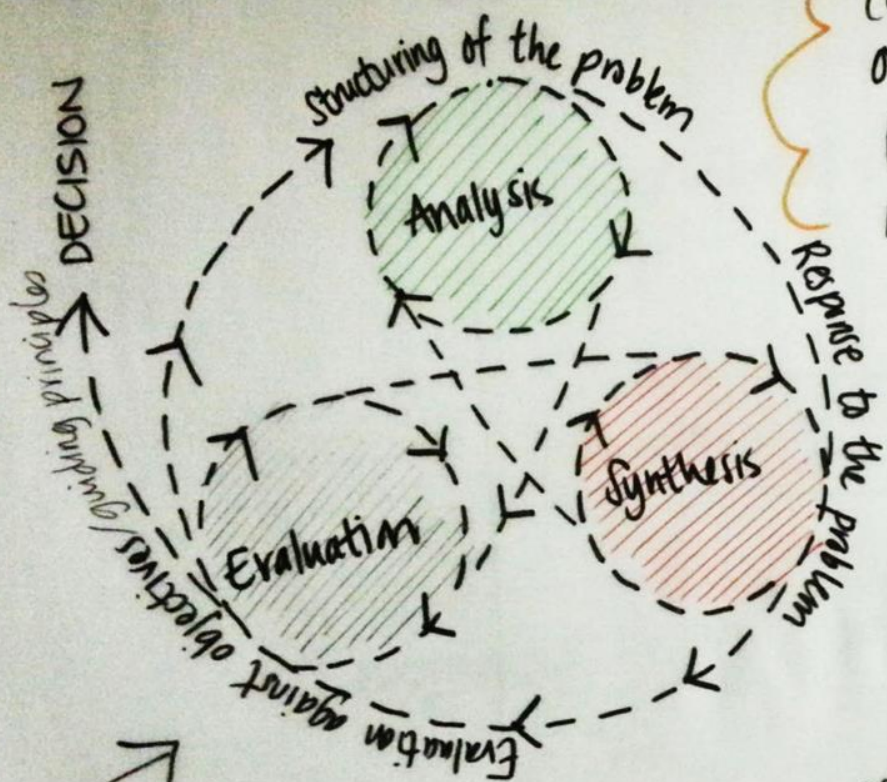
A MINDSET, not a method

Focus on the **LEARNING EXPERIENCE**, not the **TECHNOLOGY**

Innovative not procedural

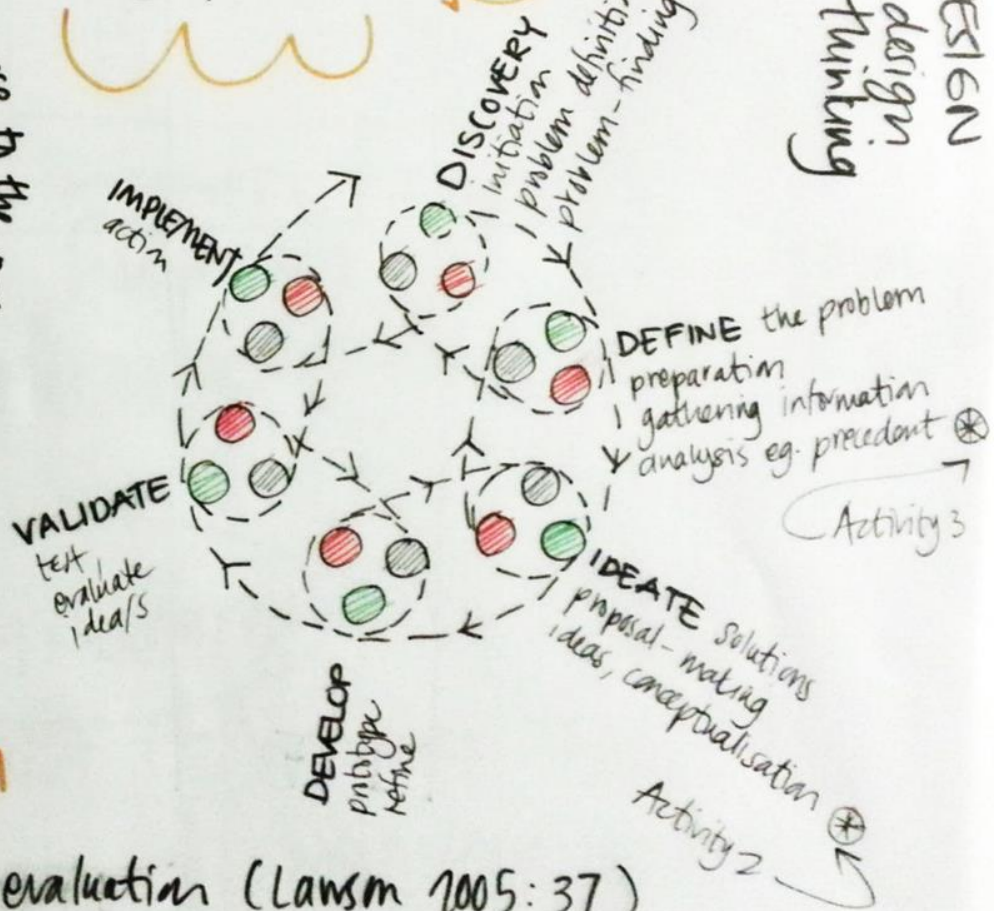
Iterative not linear

MORRIS & PAULITT 2015



CONCEPT: A primary use of an organising principle or model to direct the decision-making process.

LEARNING DESIGN
 strategy → design thinking



Iterative cycle

DESIGN PROCESS seen as a negotiation between **PROBLEM** and **SOLUTION** through three activities of analysis, synthesis & evaluation (Lawson 2005: 37)

What is design?

You cannot hold a design in your hand. It's not a thing. It's a **process**. A system. A way of thinking. (Bob Gill)

Design Thinking is a **creative process of thinking backwards** from people, that leads to design a service, a product or else, based on the conclusions of the knowledge gathered in the process. (Pilar Saura)

Do we really need a **simple definition** of design or should we accept that design is **too complex** a matter to be summarized in less than a book?
(Bryan Lawson)

What is design thinking?

TRAITS OF DESIGN THINKERS

Empathetic

Curious

Creative

Don't fear failure

Experiment

Collaborative

The design process puts
DESIGN THINKING INTO ACTION.

It's a structured approach
to generating and developing ideas.

(Koch, 2012)

Design is increasingly understood
in a much wider sense as:

THE HUMAN CAPACITY
to plan and produce
DESIRED OUTCOMES

“Right back at the beginning of this book we explored the idea of the design process as a sequence of activities. Logically it seemed getting a brief and analysing the problem came before the synthesis of solutions. In Chapter 3 however we saw that such a simplistic model is neither accurate nor helpful. However there can be no argument that designers must be skilled in finding and stating problems and in understanding and exploring them. This group of activities is perhaps best called ‘formulating’”.

(Lawson 2005: 292)

Defining the Problem

“If I had 60 minutes to solve a problem,
I'd spend 55 minutes defining it,
And 5 minutes solving it.”

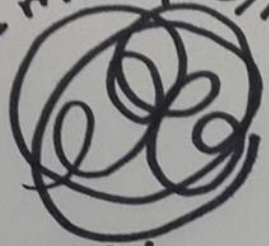
- ALBERT EINSTEIN

Difficult to solve

WHY?

- incomplete
- contradictory
- changing requirements
- hard to recognise
- complex
- interdependencies
- solving 1 aspect may reveal/create other problems
- No quick fix
- "Take your NP's in 7 easy steps"

solutions \neq ✓ or ✗
& multiple / no solution



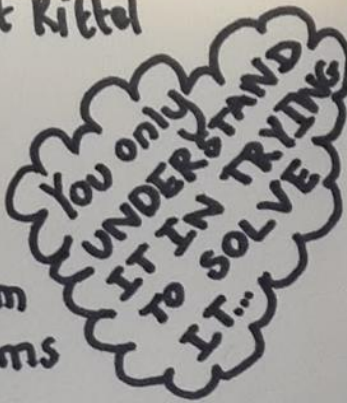
resist resolution

which is best? How decide?



Horst Rittel

Difficult to DEFINE
Not easy to separate from other problems



Wicked Problems

unique
rechargeable



no stopping rule

Info.

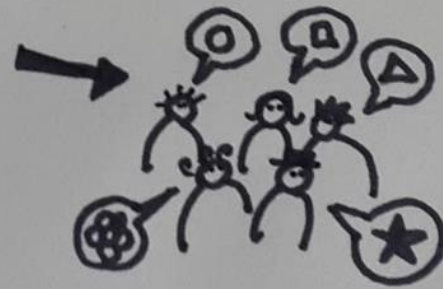
need to solve/
make sense of
the problem

ill-structured

changing

difficult to put into use

multiple stakeholders, some are invisible



CONFLICTING VIEWS

LACK OF CONSENSUS

GAPS

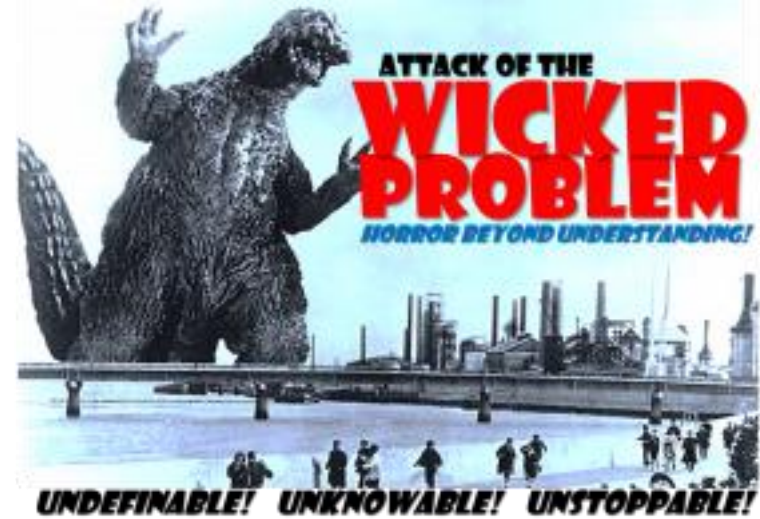
Attitudes of COMMUNITY

Beliefs
PRACTICE
Values

... until a problem is
DEFINED it cannot be
DESIGNED for

the problem
solution
involvement of problem stakeholders

Some of our wicked problems...

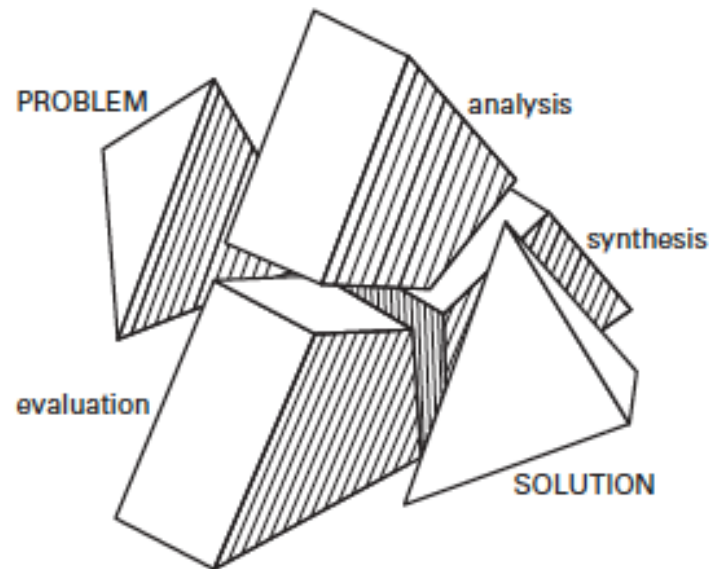
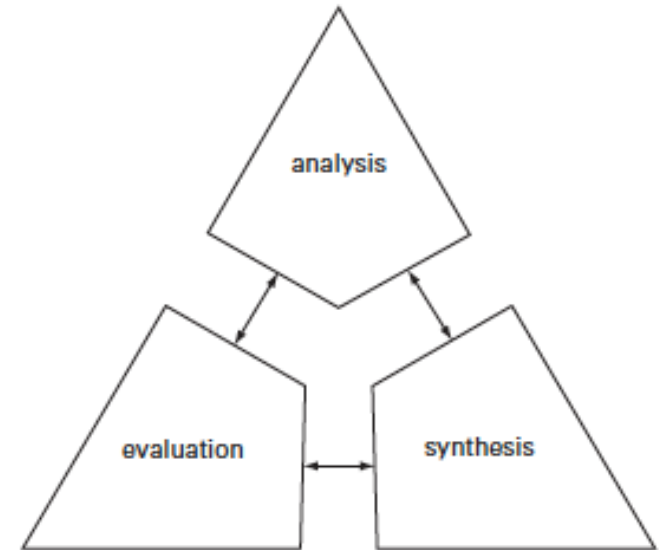


- Active / engaged / meaningful student learning
- Collaborative learning
- Increasing access to my course
- Classroom management (rowdy students)
- Massification (engaged learning for large classes)
- Flexible learning spaces (learning interventions beyond 'traditional' classroom spaces)

Problem/solution

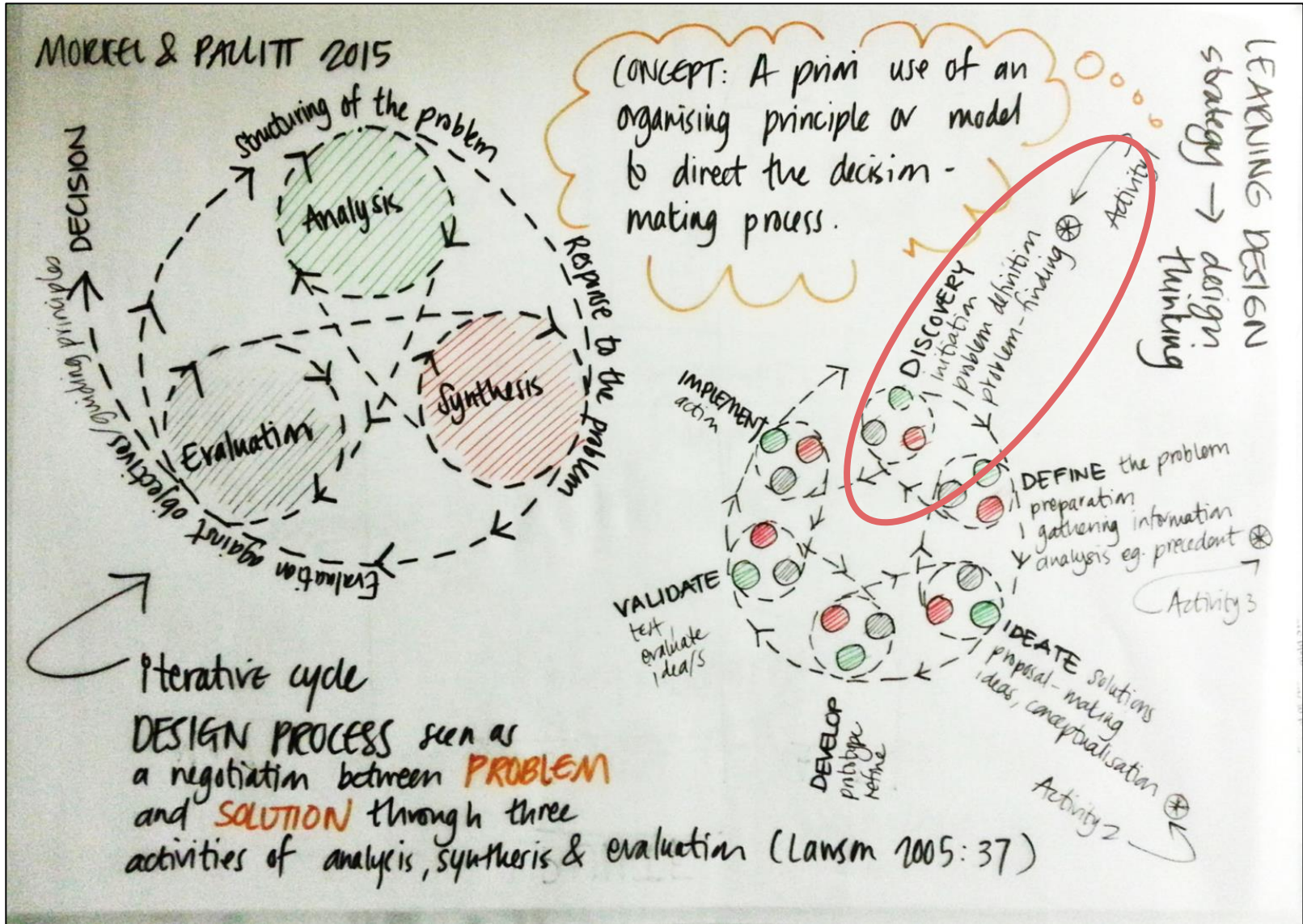
Negotiating between the problem and solution view
Maher and Poon (1996) talk of how designers 'play around with ideas to get more understanding about the problem rather than focus on just finding a solution'.

Lawson, 2005



The design process seen as a negotiation between problem and solution through the three activities of analysis, synthesis and evaluation

Problem finding



Problem-finding (Lawson, 2005)

In the problem-solving view of design these skills include the ability to reformulate and give structure to ill-structured or wicked problems. Whether we think of it as the reformulation of problems or the identification of elements, making them explicit and developing their characteristics, it is clearly an important and central design skill....Problems can appear different when looked at from different points of view.

‘Framing’ (Schon). This activity involves selectively viewing the design situation in a particular way for a period or phase of activity. This selective focus enables the design to handle the massive complexity and the inevitable contradictions in design by giving structure and direction to thinking while simultaneously temporarily suspending some issues. The skill to create and manipulate frames is a central one in determining how the process will unfold.

Live brief: Corporate HIV/Aids training

A large corporate client approaches your learning design team to design a learning experience intervention to educate staff on HIV/ Aids. 3000 employees spread across 2 cities and 5 sites need to be trained. The objective of the training is to train staff to be aware of health issues related to HIV/ Aids, to address the stigma and to change their mindset about the epidemic.

Live brief: Corporate HIV/Aids training (cont)

The target audience consists of knowledge workers, mostly graduates. They have limited exposure to eLearning. Previous eLearning exposure was for compulsory compliance training. Employees are based in different departments and represent a range of age groups, from early 20s to mid 50s. The time commitment should be no more than 1 hour.

Activity 1: Problem-finding

- In addition to the brief, what else do you need to know in order to discover the problem and properly define the brief?
- What other information do you need?
- What questions will you ask the client?
- What wicked problems can you identify?
- What wicked problems can you identify?
- What sense can you make of this information?

Activity 1: problem-finding

Activity 1: problem-finding

Home > Forums > Learning Design Workshop 2015 > Activity 1: problem-finding

Tagged: [design thinking](#), [Learning Design](#), [live brief](#), [problem-finding](#)

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Jolanda SAID

May 4, 2015 at 3:23 pm [Reply](#) #2769



Nicola SAID

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May 5, 2015 at 10:41 am [Edit](#) | [Reply](#) #2779

<http://emergeafrica.net/live/emergeforums/topic/activity-1-problem-finding>

Next Workshop: 12 May

- Design concepts
- Come up with a range of possible concept analogies and apply them to the learning design challenge
- Formulate a concept to a wicked problem defined in activity 1

Activity 2: Conceptualise / ideate